

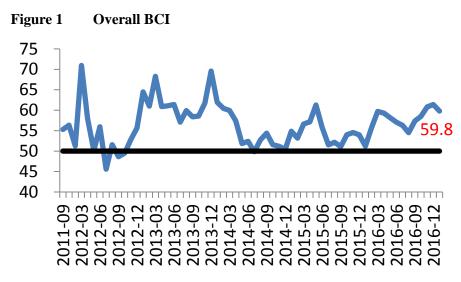
CKGSB BCI

January 2017

20 January 2017

CKGSB Case Center and Center for Economic Research

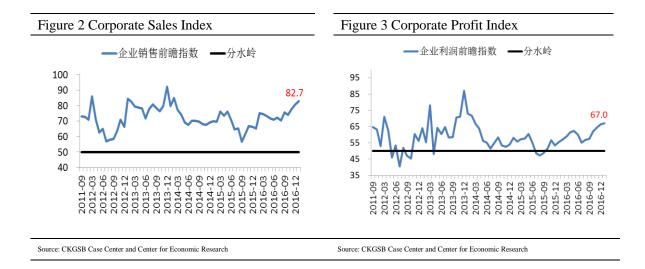
The CKGSB Business Conditions Index (BCI) registered 59.8 in January 2017, a slight fall compared with December 2016's index of 61.4 (Figure 1). For four consecutive months until this month the BCI had been climbing, indicating that for CKGSB's sample of relatively successful businesses operating in China, the level of optimism regarding prospects over the next six months remains stable.



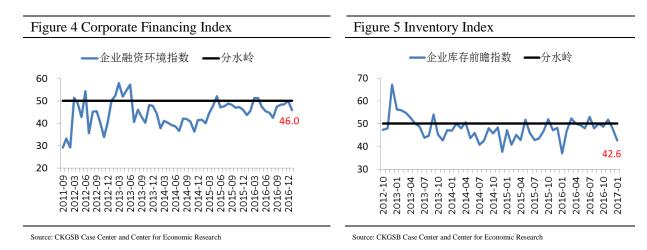
Source: CKGSB Case Center and Center for Economic Research

The CKGSB BCI comprises four sub-indices for corporate sales, corporate profits, corporate financing environment and inventory levels, all measuring future prospects except for the financing environment, which measures the current situation. We will now turn to January's reading of these sub-indices:





This month, two of these four sub-indices rose. The corporate sales index rose from 80.7 to 82.7 (Figure 2), and the corporate profits index rose from 66.3 to 67.0 (Figure 3).

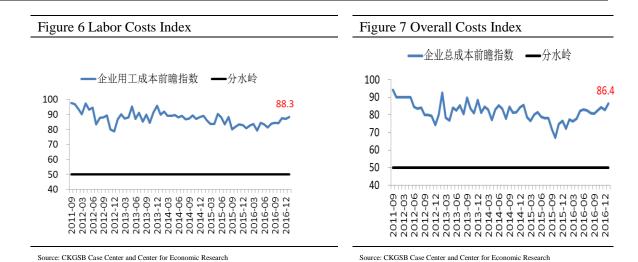


The financing environment index fell below the confidence threshold in January, from 50.0 to 46.0. Figure 4 shows us that the financing environment for the BCI sample has been consistently less than optimal, and, given that our sample consists mainly of the leading powerhouses in the economy, SMEs, this is a critical issue to address in future economic reforms.

Registering 42.6, the inventory index fell dramatically this month, and far below the confidence marker of 50. The inventory index having been in the doldrums over the long term is a major issue for China.

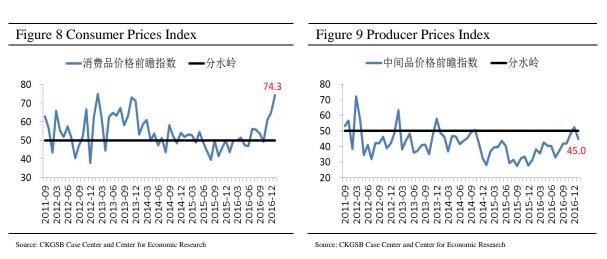
Apart from the main BCI, we forecast costs, prices, investment and recruitment demand for the next six months.





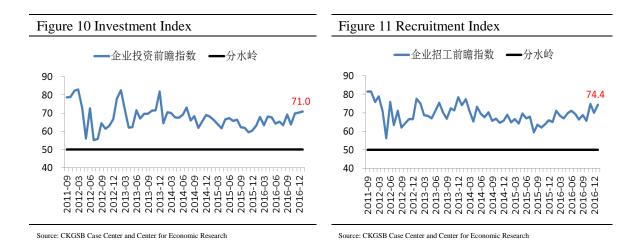
Firstly, on the costs side, labor and overall costs indices remained above 80, with the former at 88.3 and the latter at 86.4. Neither index has ever fallen low, nor is either likely to in the near future. Explaining this is not straightforward. Figures 6 and 7 show China's cost issue in numbers for the past five years.

Looking at prices, the consumer prices index rose in January, from 64.9 to 74.3, the second peak since our survey started (Figure 8). The producer prices index again fell below 50 to 45.0 (Figure 9).



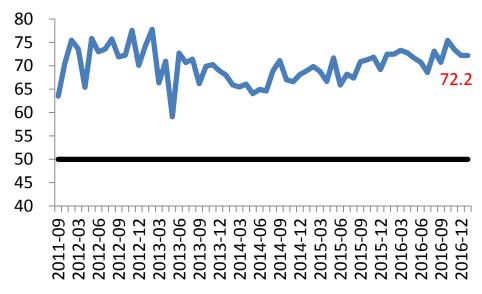
We turn now to the important topics of investment and recruitment. Although investment and recruitment confidence levels have never reached the peaks of the cost indices, they have stayed consistently at the higher end of the scale. This month's investment index rose to 71.0 (Figure 10), and the recruitment index rose to 74.4 (Figure 11). These indices are interesting because no matter how macroeconomic conditions have changed since we began recording the BCI in September 2011, while indices such as profits and inventories have fluctuated dramatically as has the overall BCI, three have been stable and relatively unchanged: costs, investment and recruitment.





Finally, we include an index recording our sample's relative strength in the market. Figure 12 shows the sample's competitiveness over time. As our sample mostly comprises the companies of CKGSB alumni, their competitiveness is consistently higher than the average (50 points) for their respective industries, so it is worth remembering that average companies will be experiencing worse prospects overall.

Figure 12 Industry Competitiveness



Source: CKGSB Case Center and Center for Economic Research

CKGSB BCI Introduction

In June 2011, the CKGSB Case Center and the Center for Economic Research initiated a project to gauge the business sentiment of executives about the macro-economic environment in China – called an index of business conditions.

Under the direction of Professor Li Wei, in July 2011, the two research centers designed and tested the BCI survey. In September 2011, the first surveys were distributed and results computed. From May 2012 to January 2017, the research team has produced 57 monthly reports.



Explanation of the Index

The CKGSB Business Conditions Index (CKBCI) is a set of forward-looking, diffusion indices. The index takes 50 as its threshold, so an index value above 50 means that the variable that the index measures is expected to increase, while an index value below 50 means that the variable is expected to fall. The CKGSB BCI thus uses the same methodology as the PMI index.

The survey asks senior executives of companies whether their main products are for consumers or non-consumers, and then asks how they think product prices will change in the next six months. Based on survey responses, we have been able to report expectant changes in consumer and producer prices.

We ask companies for information pertaining to their relative competitive positions in their respective industries. Based on survey responses, we compute a competitiveness index for our sample. The higher the competitiveness index, the more competitive our sample firms are in their respective industries.

Method of Calculation

During each survey, respondents are asked to indicate whether certain aspects of their business (e.g., sales) are expected to increase, remain unchanged, or decrease over the forthcoming six months as compared to the same time period last year. The diffusion index is calculated by summing the percentage of "increase" responses and half of the "remain unchanged" responses.

Of all the indices measured for the CKGSB BCI, the overall business conditions index is an aggregate index, which has been calculated, since December 2012, by averaging its four constituent indices of sales, profit, financing environment and inventory. The aggregate BCI index before December 2012 uses a different composition of constituent indices, and is therefore not directly comparable to the current BCI index.

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Established in Beijing in November 2002 with generous support from the Li Ka Shing Foundation, CKGSB is China's leading non-profit, independent educational institution. The school offers innovative English MBA, Chinese MBA, Executive MBA and Executive Education programs. In addition to its campus in the center of Beijing, it has teaching sites in Shanghai and Shenzhen and representative offices in Hong Kong, London and New York.

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CKGSB faculty, through their on-the-ground research and close relationships with leading domestic executives, provide global thought leadership on both the theory and the practical reality



of real-life business in China. They consistently generate important insights into areas that are poorly understood outside of China, such as the globalization strategies of Chinese companies and competition and collaboration among state-owned enterprises, private businesses and multinationals.

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